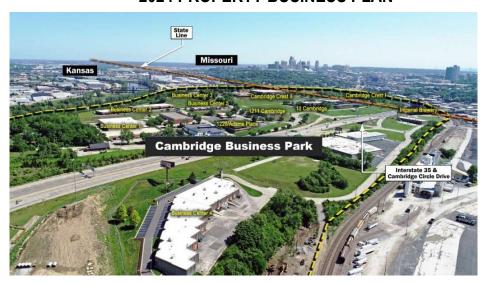


2024 PROPERTY BUSINESS PLAN







PROPERTY PROFILE

Property Name:	CB Downtown Industrial, LLC
Address:	Downtown Kansas City, MO and Kansas City, KS
Description:	Cambridge Business Park (465,175 SF office/flex), Downtown Business Park (459,926 SF industrial) and Downtown Underground (739,495 SF industrial and self-storage)
Debt:	Enterprise Bank – Swapped Loan Loan Balance of \$29.2M Maturity Date 05/15/2025 Fixed Rate (via swap) of 5.09% Enterprise Bank – Non-Swapped Loan Loan Balance of \$28.1M Maturity Date 05/15/2025 Interest is variable and currently estimated at 7.9% Enterprise Bank – Unfunded Loan (included with non-swapped loan above) Remaining Capacity of \$1,459,723, Maturity Date 05/15/2025 Interest is variable and currently estimated at 7.9% Enterprise Bank – OZ Loan Loan Balance of \$1.8M Maturity Date 05/15/2025 Interest is fixed at 4.0%
General Partner:	CB Realty Capital, LLC
Limited Partners (%)	Dean Operations, Inc. (79.37%), BMPI Downtown Industrial (10.58%), CB Downtown Industrial Investors (10.05%)
TIF/CID/Other	Opportunity Zone on certain development land sites in MO

2023 ACTUALS & 2024 BUDGET

Key Opportunities & Challenges

Key Opportunities	Key Challenges						
	•						
Completed the 3101 Mercier elevator and new sales office	 Rising debt interest rates causing increased debt service and decreased cash flow. 						
DTU chiller replacement, successful reduction of humidity	Vacancies in BC1, 3175 Terrace and 1211 W Cambridge						
Installed new digital directory displays in Downtown Underground	Mid-year implementation of new accounting system						
• Expanded Smart Storage by more than 15,000 SF (10% expansion)	Demising large vacancies to adjust to market needs						
Re-bid and replaced security vendor, increased use of technology	Vendor failure to uphold water diversion contract						
• Installed new Downtown Business Park entry signage on Mercier and Terrace Streets	Significant increases in taxes and insurance costs						
Renewed Iconex at CCII (88,461 SF)	Increases in vendor costs						
• Leased 102 and 112 Abbie	Upkeep, maintenance and security of Imperial Brewery						
Leased 3100 Terrace	Fireline break in parking lot at Business Center 4						
Leased 114 Greystone	* Increases in utility expenses						
Completed major concrete/asphalt projects at 10 Cambridge							
Implementation of new accounting system.							
Collected approximately 92% of all YTD charges							
Completed painting of exterior buildings in Downtown Business Park							
Demolished Imperial Brewery to create two new development pads							
· ·	2024						
Fastenal expansion at BC4	Managing expenses to align with leasing						
Lease 1211 W Cambridge (17,206 SF)	Leasing 1211 W Cambridge, 3175 Terrace, 10 Cambridge and 1155 Adams						
• Lease 3175 Terrace (76,873 SF)	Maintenance and upkeep of aging HVAC units						
Demise large vacancies to adjust to market demand for smaller spaces in Downtown Underground	Filling large vacancies, sub-dividing spaces in the Downtown Underground						
Purchase new sweeper for underground	* Identify solutions for cooling tower replacement						
Hire new underground engineering consultant(s)	* Water runoff into Downtown Business Park along Mercier Street and into Downtown Underground						
Lease vacancy at 1155 Adams, renovate and expand restrooms							
Complete the wayfinding painting project in Downtown Underground							
Lease vacancy at 10 Cambridge							

Key Financial Projections

Metric	2024 Budget	Variance- 2024 Budget / 2023 Reforecast	2023 Reforecast	Variance- 2023 Reforecast / 2023 Budget	2023 Budget	2022 Actual
Occupancy (EOY)	84.94%	12.25%	72.69%	-11.36%	84.05%	74.76%
NOI	5,321,695	325,836	4,995,859	(949,588)	5,945,447	5,434,154
Cash Flow Generated	150,176	687,315	(537,139)	(1,985,546)	1,448,407	2,363,846
Distributions	-	802,272	(802,272)	751,728	(1,554,000)	(2,000,000)
Contributions	-	-	-	-	-	-
Valuation	84,841,000	-	84,841,000	1,328,000	83,513,000	85,005,000
Debt	(57,556,132)	1,582,876	(59,139,008) 3,089,352 (62,228,360)		(59,347,400)	
Equity	27,284,868	1,582,876	25,701,992	4,417,352	21,284,640	25,657,600

Leasing

	2024 E	Budget	2023 Re	forecast
	New SF	Renew / Expand	New SF	Renew / Expand
Leased SF	217,745	206,288	138,494	227,843
% of Leased SF	13%	12%	8%	14%
Leases	18	27	26	23
Avg Rent \$/SF	7.94	8.74	6.93	7.29
Avg TI \$/SF	2.47	0.23	1.64	0.20

Avg Rent \$/SF	2024 Budget	2023 Reforecast	2023 Budget	2022 Actual		
Cambridge Business Park	8.66	8.29	9.58	8.88		
Downtown Business Park	4.24	4.37	4.70	4.55		
Underground	2.92	2.76	3.07	2.91		
Smart Storage	9.66	8.59	8.96	6.56		
Total Property	5.52	5.32	5.91	5.57		

Side Charge History

Metric	2024 Budget	2023 Reforecast	2023 Budget	2022 Actual							
Opex	4,023,446	3,633,816	3,872,302	3,551,656							
Management Fee	619,701	551,622	624,809	575,938							
Real Estate Taxes	1,803,710	1,736,115	1,416,887	1,418,664							
Total Operating Expense	6,446,857	5,921,553	5,913,998	5,546,258							
Total Net RSF		1,664,546									
Total Opex per RSF	\$3.87	\$3.56	\$3.55	\$3.33							

Capital Improvements

Project	2024 B	udget	2023 Bi	udget
	Owner / Capital	Building / Operating	Owner / Capital	Building / Operating
Concrete/Asphalt Work		147,500	30,000	97,000
Bolting/Strapping	-	62,000	-	-
Security	26,500	10,000	-	10,000
Paint/Tuck Pt/Soffit	-		-	124,000
Liberty Bend	-	70,000	-	350,000
Fire Protection	-	43,000	-	-
Roofs	-	25,500	-	-
Roadway Sweeper	75,000	-	-	
HVAC Replacements	280,000	13,500		-
Storage Signage	10,080	-	10,000	-
18&O Chiller			200,000	-
TOTAL \$	\$ 391,580	\$ 371,500	\$ 240,000	\$ 581,000

FUTURE OUTLOOK

Asset Strategy

Plan- Multi strategy approach to improve cash flow and development at the property, including:

- Smart Storage expansion plan in Downtown Underground. Goal is to convert approximately 30,000 sf per year from \$3-\$4/sf net rental income to \$10+/sf net rental income space
- Demolished Imperial Brewery to create two development pads
- Hyperfocus on leasing vacant spaces and expansion of expiring tenants
- For 2024, key vacancies include: 3175 Terrace, 1155 Adams, 10 E. Cambridge and 1211 W. Cambridge.
- Top renewals in 2024 include, NuMotion, Jubilant Draximage and Central Surfaces
- Continue selling land parcels for development, following Holly property sale this year. Key parcels are Cambridge Crest, Imperilal Crossing, lots north of 31st Street and lots 9 and 2 in Cambridge Business Park.

Capital Improvements include:

- New water diversion system for the DTU entrance
- Multiple asphalt and concrete repair projects
- · New cooling tower
- Purchase new roadway sweeper
- HVAC upgrades in Smart Storage unit 464
- Additional keypads and cameras for Smart Storage expansion area

Lease Expirations



Total CBDI SF:		TOP TENANT EXPIRING EACH YEAR 2024-2028													
1,664,546	Superior Moving	JR & Co.	Midwest Industrial Rubber	Central Surfaces	Kanbe's Markets	SF Expiring %/TSF	Top 5 CBDI SF Expiring								
2024	0	0	50,479	0	0	3.0%	50,479								
2025	0	59,757	0	0	27,350	5.2%	87,107								
2026	0	0	0	43,998	0	2.6%	43,998								
2027	86,363	0	0	0	0	5.2%	86,363								
2028	0	0	0	0	0	0.0%	0								

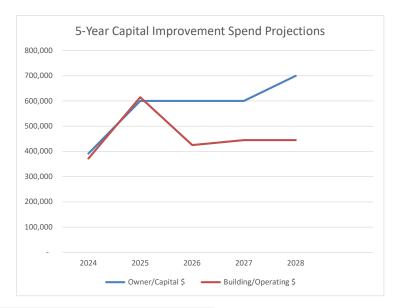
^{*}Top 5 tenants per year selected for above data and graph.

Grand Total SF of Lease Expirations 2024-2028 (% of 1,664,546) ALL tenants included in below table

2024	2025	2026	2027	2028
242,405	245,409	119,157	123,227	116,243
14.56%	14.74%	7.16%	7.40%	6.98%

^{*} Please note this number reflects ALL lease expirations

Capital Improvements



	Owner / Capital \$	Building / Operating \$
2024	391,580	371,500
2025	600,000	615,000
2026	600,000	425,000
2027	600,000	445,000
2028	700,000	445,000

Capital Improvement \$

	20	24	202	25	2	026	202	27	202	28
Project	Owner/ Building/ Owner/ Building/ Owner/ Building/ Capital Operating Capital Operating Capital Operating			Owner/ Capital	Building/ Operating	Owner/ Capital	Building/ Operating			
Concrete/Asphalt Work	-	147,500	-	400,000	-	140,000	-	220,000	-	90,000
Bolting/Strapping	-	62,000	-	20,000	-	50,000	-	50,000	-	50,000
HVAC	280,000	13,500	125,000	-	175,000	-	85,000	-	180,000	-
Equipment (Sweeper & Lift)	75,000	-	-	-	60,000	-	-	-	-	200,000
Roofs	-	25,500	395,000	-	295,000	-	-	-	490,000	-
Water diversion (DTU)		70,000	-	70,000	-	70,000	485,000	70,000	-	-
Signs	10,080	-	-	-	-	20,000	-	20,000	-	20,000
Security	26,500	10,000	-	-	-	-	-	30,000	-	30,000
Fire protection	-	43,000	-	25,000	-	25,000	-	25,000	-	25,000
Fencing & repairs	-	-	50,000	-	-	30,000	-	30,000	-	30,000
Plumbing	-	-	-	90,000	-	90,000	-	-	-	-
Landscaping	-	-	-	-	40,000	-	-	-	-	-
Golf Carts (DTU)	-	-	-	10,000	-	-	-	-	-	-
Vehicles, wraps & decals	-	-	30,000	-	30,000	-	30,000	-	30,000	-
TOTAL \$	\$ 391,580	\$ 371,500	\$ 600,000	\$ 615,000	\$ 600,000	\$ 425,000	\$ 600,000	\$ 445,000	\$ 700,000	\$ 445,000

2024 Financial Budget

- Original Budget Statement of Changes in Cash Balance
- Annual Summary Budget Income Statement

CBDI VALUATION

Segment	Net Rentable SF	Occupied SF	% Occupied	% of Total Rentable SF	20	Ū		· ·		2024 Budget Proportion Adjustments Negative N			24 Budget NOI er Adjustments	Cap Rate	Valuation
Cambridge Business Park	465,175	371,645	79.89%	27.95%	\$	2,620,231	\$	-	\$	(212,873)	\$ 2,407,358	7.00%	\$ 34,390,833		
Downtown Business Park	459,926	381,465	82.94%	27.63%	\$	1,533,615	\$	-	\$	(210,471)	\$ 1,323,144	7.00%	\$ 18,902,062		
Downtown Underground	581,995	344,517	59.20%	34.96%	\$	848,834	\$	98,200	\$	(266,332)	\$ 680,702	8.00%	\$ 8,508,779		
Smart Storage	157,450	141,005	89.56%	9.46%	\$	1,080,743	\$	64,593	\$	(72,052)	\$ 1,073,284	7.00%	\$ 15,332,628		
Vacant Land/Holly House	3,853,427	-	0.00%	0.00%	\$	(761,727)	\$	-	\$	761,727	\$ -	\$2.00/SF	\$ 7,706,854		
	1,664,546	1,238,632	74.41%	100.00%	\$	5,321,696	\$	162,793	\$	-	\$ 5,484,489		\$ 84,841,000		

As of 11/29/2023

Original Budget Statement of Changes in Cash Balance
CB Downtown Industrial

Database:

Accrual

COPAKENBROOI

For Period Ending: Dec 2024

CWB_BUDSCFP6 Page: STCHNGES3 Date:

Date: 11/17/2023 Time: 8:40 AM

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Report includes an open period. Entries are not final.											
Account # Account Name	2024 Original Budget	2023 Reforecast	Variance	2023 Reforecast	2023 Original Budget	Variance	2024 Original Budget	2022 Actual	Variance		
CASH FLOWS FROM OPERATING ACTIVITIES											
Net Income	(382,012)	(728,299)	346,287	(728,299)	187,894	(916,194)	(382,012)	302,308	(684,320)		
Adjustments to reconcile net income to net cash	(== ,= ==)	(-, -,	,	(-, 2-)	- ,	(,,	(,)	,	(,)		
provided by operating activities											
Depreciation	1,730,412	1,730,412	0	1,730,412	2,216,850	(486,438)	1,730,412	2,195,501	(465,089)		
Amortization	277,728	277,728	0	277,728	254,121	23,607	277,728	277,948	(220)		
Other Income	0	0	0	0	0	0	0	0	Ò		
Other Expenses	0	0	0	0	0	0	0	0	0		
Interest Expense	0	0	0	0	0	0	0	0	0		
Investment Income	0	0	0	0	0	0	0	0	0		
Loss (Gain) on Sale of Assets	0	0	0	0	0	0	0	0	0		
Decrease (Increase) in operating assets											
Restricted Escrows	0	0	0	0	0	0	0	507,216	(507,216)		
Accounts Receivable, Trade	0	(46,268)	46,268	(46,268)	0	(46,268)	0	49,486	(49,486)		
Other Receivables	418,688	(352,326)	771,015	(352,326)	74,346	(426,672)	418,688	221,542	197,146		
Advances to Affiliates	0	(9,795)	9,795	(9,795)	0	(9,795)	0	(236,735)	236,735		
Other Assets	(33)	224,605	(224,638)	224,605	(999)	225,604	(33)	9,686	(9,719)		
Increase (Decrease) in operating liabilities											
Accounts Payable, Trade	0	1,124	(1,124)	1,124	0	1,124	0	(301,764)	301,764		
Accrued Interest	0	19,701	(19,701)	19,701	0	19,701	0	(54,135)	54,135		
Accrued Expenses	27,487	105,612	(78,125)	105,612	15,810	89,802	27,487	25,775	1,712		
Deferred Revenue	(24,000)	(281,476)	257,476	(281,476)	0	(281,476)	(24,000)	496,832	(520,832)		
Tenant/Customer Deposits	0	(32,792)	32,792	(32,792)	0	(32,792)	0	98,648	(98,648)		
Net Cash Provided (Used) By Operating Activities	2,048,271	908,226	1,140,045	908,226	2,748,022	(1,839,796)	2,048,271	3,592,309	(1,544,039)		
CASH FLOWS FROM INVESTING ACTIVITIES											
Tenant Improvements	(383,123)	(197,721)	(185,402)	(197,721)	(465,000)	267,279	(383,123)	(277,271)	(105,852)		
Commissions	(273,925)	(345,446)	71,521	(345,446)	(472,140)	126,694	(273,925)	(87,139)	(186,786)		
Other Capital	(55,125)	(693,805)	638,680	(693,805)	Ó	(693,805)	(55,125)	(1,388,529)	1,333,404		
Accrued Capital Projects	Ó	Ó	0	Ó	0	0	Ó	Ó	0		
Deferred Commissions	0	0	0	0	0	0	0	0	0		
Land Held for Development	0	0	0	0	0	0	0	0	0		
Land Held for Sale	0	0	0	0	0	0	0	0	0		
Development Studies	0	0	0	0	0	0	0	0	0		

Database: COPAKENBROOI

Accrual

Original Budget Statement of Changes in Cash Balance
CB Downtown Industrial

For Period Ending: Dec 2024

CWB_BUDSCFP6 Page: STCHNGES3 Date:

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Report includes an open period. Entries are not final.

Account # Account Name	2024 Original Budget	2023 Reforecast	Variance	2023 Reforecast	2023 Original Budget	Variance	2024 Original Budget	2022 Actual	Variance
Loan Costs	0	0	0	0	0	0	0	0	0
Other Intangibles	0	0	0	0	0	0	0	0	0
Gain (Loss) on Sale of Assets	0	0	0	0	0	0	0	0	0
Net Cash Provided (Used) By Investing Activities	(712,173)	(1,236,972)	524,800	(1,236,972)	(937,140)	(299,832)	(712,173)	(1,752,939)	1,040,766
CASH FLOWS FROM FINANCING ACTIVITIES Increase (Decrease) in Mortgage Notes Payable	(1,185,922)	(208,392)	(977,530)	(208,392)	(362,475)	154,083	(1,185,922)	524,475	(1,710,397)
vaco (2000 vaco) in Morigago Motes i ayable	(1,100,322)	(200,032)	(377,000)		(502,713)		(1,100,022)		(1,110,001)
Net Cash Provided (Used) By Financing Activities	(1,185,922)	(208,392)	(977,530)	(208,392)	(362,475)	154,083	(1,185,922)	524,475	(1,710,397)
CASH FLOW (DEFICIT) GENERATED FOR THE PERIOD	150,176	(537,139)	687,315	(537,139)	1,448,407	(1,985,546)	150,176	2,363,846	(2,213,670)
Distributions to Partners	0	(802,272)	802,272	(802,272)	(1,554,000)	751,728	0	(2,000,000)	2,000,000
Contributions from Partners	0	0	0	0	0	0	0	0	0
Net Cash Provided (Used) By Contributions (Distributions)	0	(802,272)	802,272	(802,272)	(1,554,000)	751,728	0	(2,000,000)	2,000,000
NET INCREASE (DECREASE) IN CASH & EQUIVALENTS	150,176	(1,339,411)	1,489,587	(1,339,411)	(105,593)	(1,233,818)	150,176	363,846	(213,670)
CASH & CASH EQUIVALENTS, BEGINNING OF PERIOD	1,754,041	3,093,445	(1,339,405)	3,093,445	3,199,099	(105,654)	1,754,041	3,199,099	(1,445,059)
CASH & CASH EQUIVALENTS, END OF PERIOD	1,904,217	1,754,034	150,182	1,754,034	3,093,506	(1,339,472)	1,904,217	3,562,945	(1,658,728)
Summary:		,			,			,	
Restricted Cash & Cash Equivalents	1,109,167	1,081,680	27,487	1,081,680	506.618	575.063	1,109,167	1,118,370	(9,203)
Unrestricted Cash & Cash Equivalents	795,075	672,360	122,715	672,360	2,586,868	(1,914,508)	795,075	1,975,075	(1,180,000)
Total Restricted & Unrestricted Cash	1,904,243	1,754,041	150,202	1,754,041	3,093,486	(1,339,446)	1,904,243	3,093,445	(1,189,203)
		:			:		:	 :	

Database: Accrual	COPAKENBROOI	Annual Budget Income Statement CB Downtown Industrial For Period Ending: Dec 2024								CWB_BUDSUM4 Page: IS_MC_SUMV3 Date: Time:		
Account #	Account Name	2024 Original Budget	2023 Reforecast	Variance	2023 Reforecast	2023 Original	Variance	2024 Original Budget	2022 Actual	Variance		
INCOME												
	Minimum Rent	7,678,753	7,521,975	156,777	7,521,975	8,464,856	(942,881)	7,678,753	7,978,743	(299,990)		
	CAM / Operating Costs	3,294,796	2,450,469	844,327	2,450,469	2,936,067	(485,598)	3,294,796	2,162,907	1,131,889		
	Real Estate Taxes	175,991	337,996	(162,005)	337,996	1,565	336,431	175,991	377,971	(201,980)		
	Utilities	0	104	(104)	104	4,300	(4,196)	0	10,527	(10,527)		
	Direct Tenant	4,750	7,791	(3,041)	7,791	0	7,791	4,750	1,275	3,475		
	Miscellaneous	1,567,356	1,458,974	108,382	1,458,974	1,432,433	26,541	1,567,356	1,382,382	184,974		
	Parking	262,500	276,380	(13,880)	276,380	260,400	15,980	262,500	246,935	15,565		
TOTAL INCO	OME	12,984,146	12,053,689	930,457	12,053,689	13,099,622	(1,045,932)	12,984,146	12,160,740	823,406		
EXPENSE												
	CAM / Operating Costs	4,023,446	3,633,816	(389,630)	3,633,816	3,872,302	238,486	4,023,446	3,551,656	(471,790)		
	Real Estate Taxes	1,803,710	1,736,115	(67,595)	1,736,115	1,416,887	(319,228)	1,803,710	1,418,664	(385,046)		
	Direct Tenant	4,750	3,409	(1,341)	3,409	68,458	65,049	4,750	3,301	(1,449)		
	Parking	16,252	0	(16,252)	0	0	0	16,252	0	(16,252)		
	General & Administrative	1,194,592	1,076,682	(117,910)	1,076,682	1,126,119	49,436	1,194,592	1,003,533	(191,059)		
	Bad Debts	0	52,430	52,430	52,430	30,000	(22,430)	0	103,533	103,533		
	Management Fees	619,701	551,622	(68,079)	551,622	624,809	73,188	619,701	575,938	(43,763)		
	Leasing Fees	0	3,757	3,757	3,757	15,600	11,843	0	69,961	69,961		
TOTAL EXP	ENSE	7,662,451	7,057,830	(604,621)	7,057,830	7,154,174	96,344	7,662,451	6,726,586	(935,865)		
NET OPERA	ATING INCOME	5,321,695	4,995,859	325,836	4,995,859	5,945,447	(949,588)	5,321,695	5,434,154	(112,459)		
	Interest Expense, Net	(3,695,567)	(3,730,804)	35,237	(3,730,804)	(3,286,582)	(444,222)	(3,695,567)	(2,702,785)	(992,782)		
	Depreciation & Amortization	(2,008,140)	(2,008,140)	0	(2,008,140)	(2,470,971)	462,831	(2,008,140)	(2,473,449)	465,309		
	Prior Year Adjustments	0	14,786	(14,786)	14,786	0	14,786	0	44,387	(44,387)		
NET INCOM	IE	(382,012)	(728,299)	346,287	(728,299)	187,894	(916,194)	(382,012)	302,308	(684,320)		